


PRESIDENT


EXECUTIVE SECRETARY

THIS CERTIFIES THAT

Chris Pavey
OF
Grace Towing & Recovery, LLC

IS A FULL MEMBER OF

ALLIED FINANCE ADJUSTERS CONFERENCE, INC.

IN GOOD STANDING THROUGH

December 31st, 2014

WITH ALL RIGHTS AND PRIVILEGES PERTAINING THEREOF.

ALLIED
FINANCE ADJUSTERS
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2014 CERTIFICATE OF MEMBERSHIP